



DEPARTMENT OF SURGERY RESEARCH HANDBOOK FOR FACULTY AND RESIDENTS



UNIVERSITY OF
SASKATCHEWAN



Saskatchewan
Health Authority

<https://medicine.usask.ca/documents/surgery/SurgeryResearchHandbook.pdf>

PURPOSE OF THIS HANDBOOK

This handbook has been designed to facilitate applying for funding and to inform about the steps that need to be taken to apply for a grant. This handbook will be very helpful especially to those individuals that have never written a grant before. This handy 25-page booklet covers everything from how to obtain research ethics, how to find research funding, how to write a grant, and how to establish a research program, and includes a resident research project roadmap.

YOUR RESEARCH DIRECTOR

The Research Director oversees the research initiatives within the Department of Surgery.

- Promote a dynamic research culture within the department
- Increase research productivity
- Mentor new faculty
- Oversee the research committee
- Oversee funding for new faculty
- Advance resident research program
- Highlight faculty & resident research



Dr. Daryl Fourney
Research Director
Department of Surgery
daryl.fourney@usask.ca
306-844-1107

YOUR RESEARCH COORDINATOR

Your Research Coordinator is here to help walk you through the grant writing process.

- Provide mentorship and research support for faculty & residents
- Help faculty to develop their own research program
- Identify funding opportunities
- Review grant proposals
- Provide help with budget development
- Help find research collaborators
- Answer research-related inquiries



Karen E. Mosier
Research Coordinator
Department of Surgery
karen.mosier@usask.ca
306-966-8935

DEPARTMENT OF SURGERY CONTACT INFORMATION

Name/Title	Phone Number	Name/Title	Phone Number
Dr. Daryl Fourney, Research Director	306-844-1107	Karen Mosier, Research Coordinator	306-966-8935
Angie White, Communications Officer	306-966-7323	Geoff Luczka, Finance & Administrative Manager	306-966-7009
Diana Fedosoff, Finance & Administrative Manager	306-966-6717	Brenda Engel, Administrative Assistant	306-966-8641

U OF S ETHICS APPROVAL

Obtaining USask Ethics approval is a 6 step process:



OVERVIEW OF RESEARCH ETHICS APPROVAL PROCESS

Determine If Your Project Requires Ethics Approval

Review is required for:	Review is not required for:
<ul style="list-style-type: none">• Research involving living human participants• Research involving human remains, cadavers, tissues, biological fluids, embryos or fetuses• Observation of human behaviour• Use of identifiable data• Course-based research activities, including the primary purpose of which is pedagogical	<ul style="list-style-type: none">• Research relies exclusively on information that is in the public domain and the individuals to whom the information refers have no reasonable expectation of privacy• Quality assurance studies, performance reviews or testing within normal educational requirements• Publicly available reports, literature, STATS CAN data

1. DETERMINE WHICH ETHICS BOARD YOUR PROJECT SHOULD BE REVIEWED BY

Biomedical Research Ethics Board (Bio-REB)

- Medically invasive physical procedures, invasive interventions and invasive measures (includes administration and testing of drugs)
- Physical interventions that have the potential for adverse effects such as drug, exercise, and dietary interventions
- Surgical procedures such as biopsies, the collection of blood or other specimens
- Use of permanent health charts or records in accordance with provincial legislation.

Behavioural Research Ethics Board (Beh-REB)

- Non-invasive interventions and measures including interviews, surveys, questionnaires, psychological, social or behavioural interventions, non-invasive physiological measures (e.g. heart rate, blood pressure)
- Observation or descriptive research, including drug, dietary, and exercise protocols that are observational in nature with no intervention
- Audio and/or visual recording or other monitoring

ETHICS OFFICE CONTACT INFORMATION

Name/Title	Phone Number	Name/Title	Phone Number
Mel Bayly, Human Research Ethics Coordinator (Behavioural), Research Excellence and Innovation melanie.bay@usask.ca	306-966-2975	Caitlin Prebble, Human Research Ethics Specialist (Biomedical), Research Excellence and Innovation caitlin.prebble@usask.ca	306-966-2975

2. ASSESS THE RISK LEVEL OF YOUR PROJECT

Minimal Risk	Above Minimal Risk
Minimal risk means that the probability and magnitude of possible harms implied by participation in the research <u>are no greater</u> than those encountered by participants in those aspects of their everyday life that relate to the research.	Minimal risk means that the probability and magnitude of possible harms implied by participation in the research <u>are greater</u> than those encountered by participants in those aspects of their everyday life that relate to the research.
If your study is minimal risk, it will be reviewed via delegated review by the Chair or Vice-Chair of the Research Ethics Board (REB).	If your study is above minimal risk, it will be reviewed by the REB at a full board meeting and will need to be submitted by the appropriate deadlines.
<p>For further information on deadlines see the Human Ethics website at https://research.usask.ca/rei/researchers/ethics/human-ethics.php</p>	

3. SUBMIT AN ETHICS APPLICATION TO REI

Behavioural Research Projects	Biomedical Research Projects
There is only <u>one</u> application form to use.	Choose which form you will need to fill out:
Fill out the Behavioural Application Form.	<ul style="list-style-type: none"> • Secondary Use of Health Data • Secondary Use of Biological Materials • Prospective Research • Creation of Biobank and/or Data Registry
<p>To access the forms, see the Human Ethics website: https://research.usask.ca/rei/researchers/ethics/human-ethics.php</p>	
<p>Send your completed applications to ethics.office@usask.ca.</p>	

4. MAKE THE SUGGESTED REVISIONS AS REQUESTED BY THE RESEARCH ETHICS BOARD



5. RECEIVE THE CERTIFICATE OF APPROVAL



TIP: Your ethics application shouldn't be a copy and paste of your research grant. An ethics application is all about the data collection and the participants. Tell the research ethics board committee about the activities that the participants will be involved in and how the data will be protected.

SHA OPERATIONAL APPROVAL

1. Obtain Research Ethics Board-issued Research Ethics Certificate

2. Go into the Operational Approval Form online & record the unique link to make changes

3. Share the OA form link with research team members to facilitate completion of the form

4. The PI must include his/her electronic signature on the application form

5. Submit the Operational Approval form

6. The PI must confirm submission of the form before it can be processed

OVERVIEW OF SHA OPERATIONAL APPROVAL

To access the forms, see the Saskatchewan Health Authority website:
<https://www.saskhealthauthority.ca/our-organization/our-direction/research/getting-approval-conduct-research-sha/operational-approval/operational-approval-applications>

Send your completed applications to:

Saskatoon/North
ResearchApproval.Saskatoon@saskhealthauthority.ca.

Regina/South
ResearchApproval.Regina@saskhealthauthority.ca.

No project may commence prior to receipt of the Letter of Authorization to Conduct Research.

QUALITY ASSURANCE/IMPROVEMENT, PROGRAM EVALUATION AND RESEARCH

- 1 • Projects considered quality assurance/improvement or program evaluation may not require operational approval.
- 2 • Operational approval may be required depending on the scope of the project and the impact on SHA resources.
- 3 • In some instances, the University of Saskatchewan Research Ethics Board (REB) may waive ethics approval and will provide the researcher with a letter of exemption.
- 4 • If the project has had ethics approval waived but still requires operational approval, documentation of this waiver must be provided with the Operational Approval application.

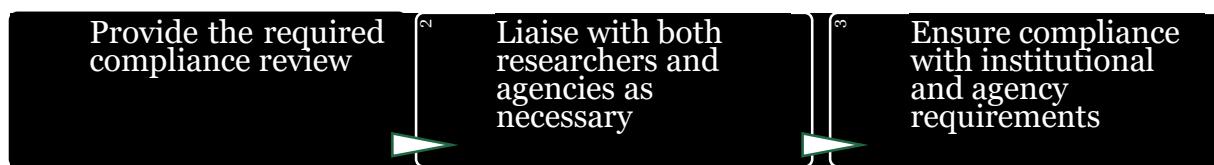
ETHICS WAIVER VS. RESEARCH ETHICS BOARD APPROVAL

Be warned that if you try to disseminate results of a QI project as “research” (e.g., submission to a journal or peer-reviewed meeting), the journal or the scientific committee of the meeting may not accept a waiver as an ethics approval. Some journals and meetings do not accept waivers for QI work as ethics approval. If you are planning to present your work as a research project, you should endeavor to get Research Ethics Board approval from the University and not rely on an ethics waiver.

USASK INTERNAL REVIEW DEADLINE

Prior to agency submission, all research funding applications to external agencies must be reviewed for compliance as institutional approval may have legally binding consequences for the university. The Research Acceleration and Strategic Initiatives (RASI) internal deadline is 5 business days prior to the agency's competition deadline.

Allowing this processing time will enable Research Support Specialists to:



The internal deadline is defined as RASI receives the application record via UnivRS after academic approvals are completed.

RESEARCH SUPPORT SPECIALISTS (RSS)

Research Support Specialists (RSS) are a team of dedicated and expert pre- and post-award research administrators who provide compliance review and approval of research funding applications to Canadian external agencies. This team aims to facilitate the submission of strong, compliant applications.

COLLEGE OF MEDICINE RSS CONTACT INFORMATION

Name/Title	Phone Number	Name/Title	Phone Number
Cameron Berg Research Support Specialist Research Acceleration and Strategic Initiatives (RASI) cam.burg@usask.ca	306-966-2998	Centina Raginski Research Support Specialist Research Acceleration and Strategic Initiatives (RASI) centaine.raginski@usask.ca	306-966-1459

WHEN THE APPLICATION IS RECEIVED ON OR BEFORE THE RASI INTERNAL DEADLINE:

Research Support Specialists may:

- Provide assistance in interpreting agency guidelines and submission instructions.
- Verify eligibility of the applicant and team members (if applicable) based on both university and agency posted policies.
- Cross-reference application and CV documents with agency instructions, policies, and guidelines for the funding call and provide feedback to the applicant around compliance and eligibility concerns.
- Guidance on budget/budget justification to ensure compliance with agency and university eligibility e.g., travel rates, collective agreement compensation rates, institutional costs of research (ICR) etc.
- Check partner organization(s) eligibility, if applicable.
- Liaison with other university units to verify research security issues and review of mitigation plans, if applicable.
- Confirm any USask/academic unit commitments (cash or in-kind).
- Confirm external cost-sharing (cash or in-kind) requirements are in place, if applicable.
- Check for data integrity of UnivRS record (e.g., title, program, agency, amount requested, deadline, ICR%, compliance requirements, university team members).
- Identify unique terms and conditions and liaison with the university's IMP legal counsel, the applicant and agency, as required, to address any issues prior to the application being submitted.
- Facilitate USask approval (and in some cases signature) of the authorized institutional representative.
- Provide institutional approval and forward applications for online portals requiring e-submission processes.
- Offer assistance with UnivRS, agency application forms and online submission portals.

WHEN THE APPLICATION IS RECEIVED AFTER THE RASI INTERNAL DEADLINE:

Research Support Specialists may:

- Assist applicant with any UnivRS issues around creation/submission of application record or follow-up with academic units for approvals (when delayed).
- Complete a general eligibility check, if time allows.
- Facilitate required USask approval (and in some cases signature) of the authorized university representative.
- Provide institutional approval and forward applications for those online portals that require e-submission processes.

In situations where the application is received after the internal deadline, RSSs may facilitate institutional approval without review with the understanding that the applicant, facilitators, and other units on campus who have contributed to the development of the application have ensured that all required elements are complete per the agency guidelines. In the case of submissions submitted without review, the applicant assumes all responsibility for application rejection or compliance issues. Please note that if institutional instances of non-compliance are found after submission, the application may be withdrawn if the issues cannot be remedied, or the acceptance of a research funding may require the removal or modification of any troublesome clause(s) and/or satisfactory resolution of deviations from university or agency policies.

Applicants should contact their RSS well in advance (4-6 weeks prior to funding agency deadline) when it is a special case such as:

- 1 • A lengthy and complex application that may require additional time for the RSS to complete the compliance review.
- 2 • To liaison with funding agency is required to confirm special eligibility of applicant/team members and/or expenses; obtain clarification on submission parameters such as formatting and supporting documentation questions, confirmation of Institutional costs of Research (ICR) if not clear.
- 3 • If limited number of applications are allowed to be submitted by one organization.
- 4 • If an institutional letter for support or confirm eligibility of the applicant e.g., protected time is required.
- 5 • If the applicant or other team member (co-PI, co-applicant, or collaborator) may have complex appointment parameters that may require additional time to confirm eligibility e.g. need to contact the team member's employer/institution to confirm hiring details; liaison with the university College of Graduate and Postdoctoral Studies (CGPS); confirm with the university's Provost office and/or the researcher's academic home unit to confirm appointment details or verify Indigenous citizenship.

HOW TO SUBMIT YOUR APPLICATION THROUGH UNIVRS FOR ELECTRONIC APPROVALS

UnivRS is the University of Saskatchewan's research management system. This system allows for electronic approvals for your grant from Mike Kelly, Surgery Provincial Lead; Marek Radomski, Vice Dean of Research, College of Medicine; and for the authorizing signature of the institution from RASI (Research Acceleration and Strategic Initiatives).

You can access UnivRS [here](#).

Here is the 6 step process to submit your application via UnivRS:

1

- Log into UnivRS with your NSID & password

2

- Click on the dashboard in the top right hand corner of the screen

3

- Click on "Add New" in the top right hand corner and pick "Project" and then "Project Application"

4

- Choose whether the application is "Internally Funded" or "Externally Funded"

5

- Add your key information under each tab & attach a copy of your full proposal under "Documents"

6

- When you are done, click "Save & Update Status" and then pick "Submit".

You must make any budget changes before you submit it. If you change your budget later the approvals will have to be redone before the grant application can be submitted to the funding agency. You can edit your proposal during the internal review process but remember to send the revised final version to RASI.

HOW TO FIND RESEARCH FUNDING



Talk to your Research Coordinator

- Talk about your research interests
- Ask about dept funding for faculty & residents
- Discuss relevant upcoming funding opportunities
- Ask for a personalized 12 month timeline of funding opportunities to apply for related to your research area



Meet with your Research Directors

- Meet with the department Research Director
- Talk with your division Research Director



Sign up for USask Listservs

- There are 4 available listservs: Agriculture, Health Sciences/CIHR/SHRF, Natural Sciences and Engineering/NSERC, Social Sciences & Humanities/SSHRC
- They include funding opportunities, deadlines, timelines, workshops, etc.
- You can sign up for it [here](#).



Search for Funding Opportunities

- View the USask grants calendar [here](#).
- Find the tri-agency funding opportunities [here](#).

DEPARTMENT OF SURGERY FUNDING
SURGERY RESIDENTS

Resident Travel Award

- Can only apply for 1 travel request per fiscal year (July-June)
- You must be the presenter in order to be eligible to apply
- Award up to \$2,500

Resident Research Award

- Competition offered once per year
- You must have a supervisor to apply
- Award up to \$5,000

Resident Research Incentive Program

- You can apply at any time
- You can receive \$400 for submitting an ethics application, \$200 for collecting the data, and \$400 for submitting a paper for publication

Resident Research Publication Award

- Submit your best paper for this award
- You must be the first author on the paper
- Describe your contributions to conception & design of the work and your role in the acquisition/analysis/interpretation of data
- Award is \$1,000

INTERNAL, PROVINCIAL & NATIONAL FUNDING



INTERNAL

College of Medicine



PROVINCIAL

Jim Pattison Children's Hospital Foundation

Royal University Hospital Foundation

Saskatchewan Centre for Patient-Oriented Research

Saskatchewan Health Research Foundation



NATIONAL

Canadian Foundation for Innovation

Canadian Institutes of Health Research

Canadian Liver Foundation

Heart & Stroke

Natural Sciences and Engineering Research Council of Canada

New Frontiers in Research Funding

Social Sciences and Humanities Research Council

HOW TO WRITE A RESEARCH GRANT



Choose the Right Funding Opportunity

- Your research must match the priorities of the funder
- Read the funding agency guidelines for the application



Start Early

- It takes time to write a proposal, update your CV, collect letters of support, & other attachments



Get Feedback on Your Grant Proposal

- Get your colleagues and your Research Coordinator to review your proposal & budget and give feedback



Participate in the Internal Review Process

- For tri-agency and any other eligible grants, participate in the university internal review and get additional feedback on your proposal



Become a Tri-Agency Reviewer

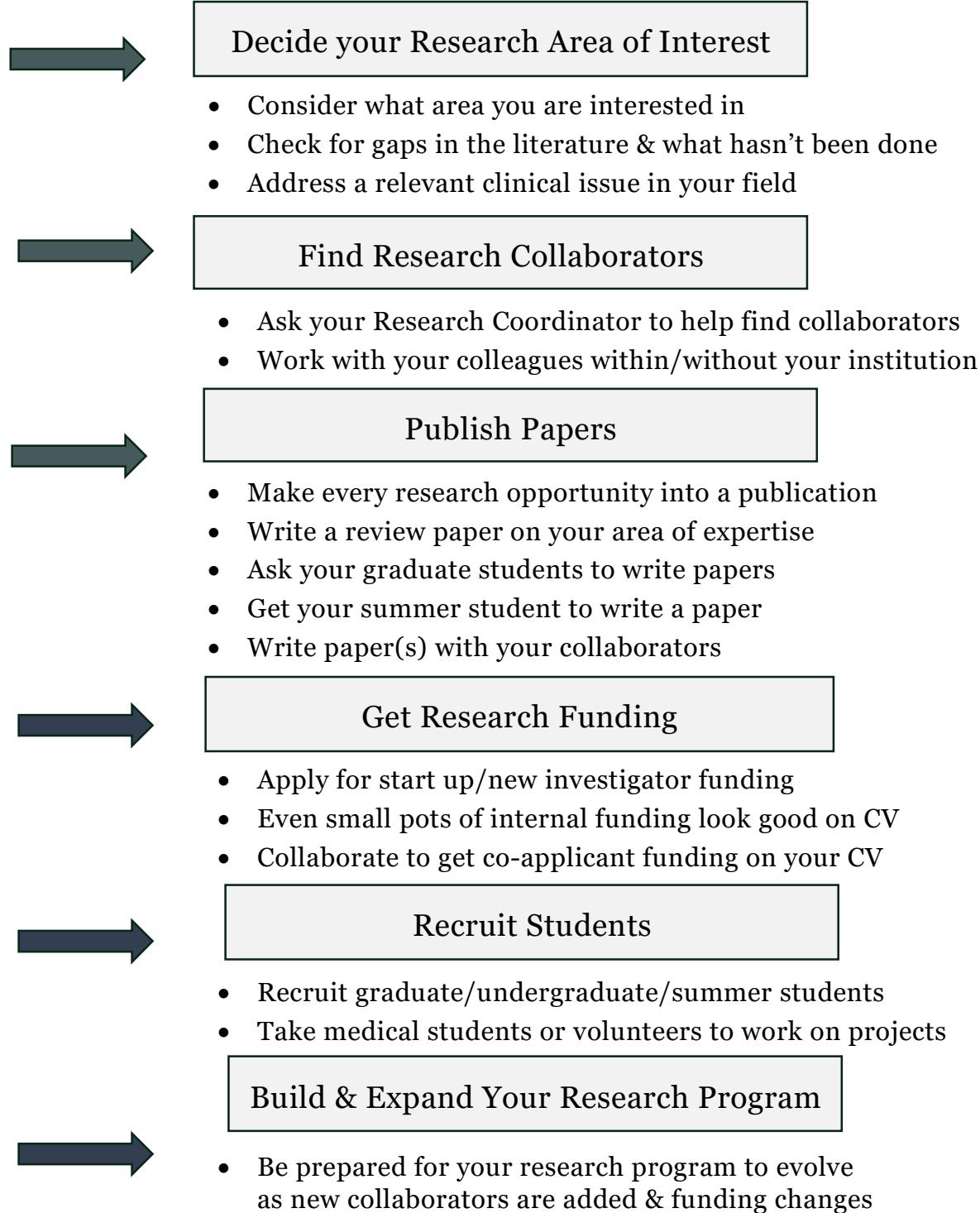
- Consider becoming a Tri-Agency reviewer to get a first hand look at the review process and understand what is all involved to have a successful grant



Submit by USask Internal Deadline

- Get a full compliance review
- Ensure compliance with institutional and agency requirements

HOW TO ESTABLISH A RESEARCH PROGRAM



PREDATORY OR SUSPICIOUS PUBLISHERS

There are a lot of questionable, scholarly open-access publishers. "Predatory" publishers use deceptive practices to lure authors to publish with them. They exploit the open access author-pays business model for their own profit and conduct little or no peer review or editing work.

You can check out the University of Saskatchewan predatory publishers guide [here](#).

Here is a great rubric tool to help in evaluating journals from librarians at Loyola Marymount University. You can access it [here](#).

UNIVERSITY OF SASKATCHEWAN INSTITUTIONAL REPOSITORY

- Another option to meet the requirement that any peer-reviewed journal articles based on that Agency-supported research must be made freely available is to publish through an online repository.
- HARVEST is the University of Saskatchewan's research archive (institutional repository). The University Library is leading this campus-wide partnership.
- If you are interested in finding how to submit your research, please click on the link below: <https://harvest.usask.ca/info/about>.

If you have questions about a journal, please contact Erin Watson, the Clinical Medicine Liaison Librarian at the Leslie and Irene Dubé Health Sciences Library. You can book a session to meet with her [here](#).

Name/Title	Phone Number
Erin Watson Clinical Medicine Liaison Librarian Leslie and Irene Dubé Health Sciences Library University of Saskatchewan e.watson@usask.ca	306-966-7327

Here is the Think, Check, Submit – Checklist to assess unfamiliar journals.

DO YOU OR YOUR COLLEAGUES KNOW THE JOURNAL?

- Have you read any articles in the journal before?
- Is it easy to discover the latest papers in the journal?
- Name of the journal: the name is unique; it is not the same or easily confused with another journal.
- Can you cross check with information about the journal in the [ISSN portal](#)?

CAN YOU EASILY IDENTIFY AND CONTACT THE PUBLISHER?

- Is the publisher name clearly displayed on the journal website?
- Can you contact the publisher by telephone, email, and post?

IS THE JOURNAL CLEAR ABOUT THE TYPE OF PEER REVIEW IT USES?

- Does the website mention whether the process involves independent/external reviewers, how many reviewers per paper?
- Is the publisher offering a review by an expert editorial board or by researchers in your subject area?
- The journal doesn't guarantee acceptance or a very short peer review time.

ARE ARTICLES INDEXED AND/OR ARCHIVED IN DEDICATED SERVICES?

- Will your work be indexed/archived in an easily discoverable database?
- Does the publisher ensure [long term archiving and preservation](#) of digital publications?
- Does the publisher use permanent digital identifiers?

IS IT CLEAR WHAT FEES WILL BE CHARGED?

- Does the journal site explain what these fees are for and when they will be charged?
- Does the publisher explain on their website how they are financially supported?
- Do they mention the currency and amount of any fees?
- Does the publisher website explain whether or not waivers are available?

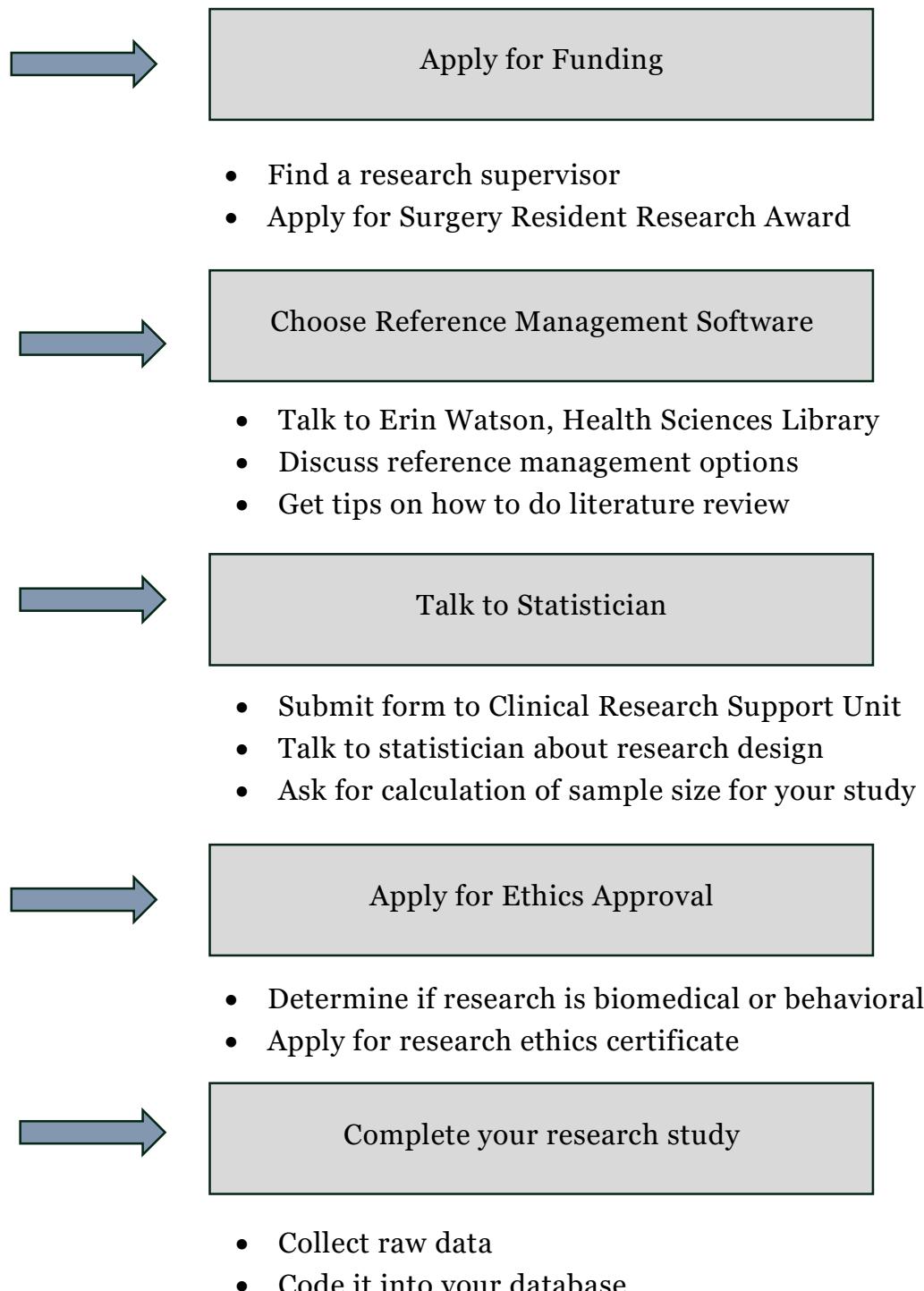
ARE GUIDELINES PROVIDED FOR AUTHORS ON THE PUBLISHER WEBSITE?

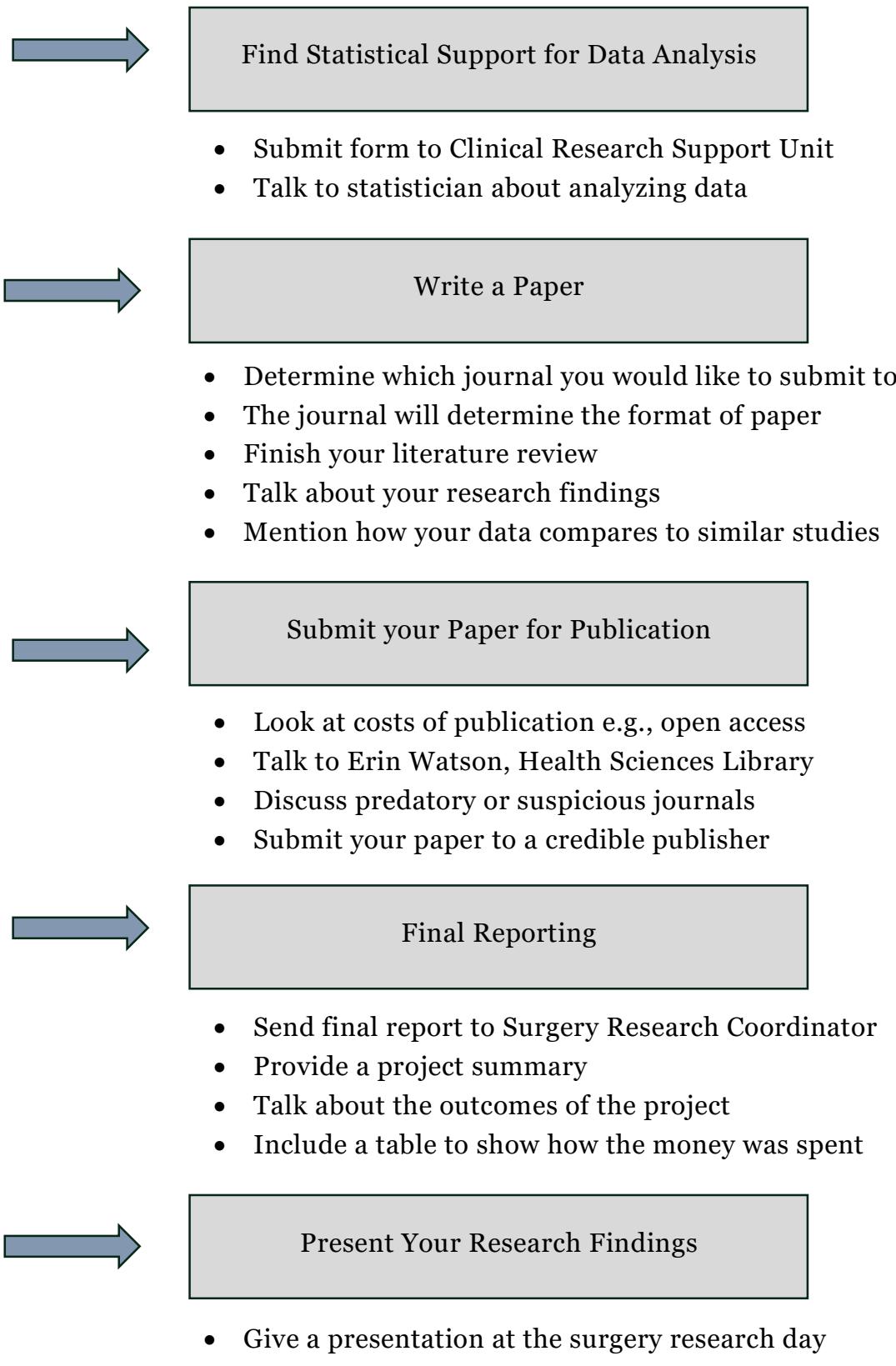
- For open access journals, does the publisher have a clear [license](#) policy? Are there preferred licenses? Are there exceptions permitted depending on the needs of the author? Are license details included on all publications?
- Does the publisher allow you to retain [copyright](#) of your work? Can you share your work via, for example, an institutional repository, and under what terms?
- Does the publisher have a clear policy regarding potential conflicts of interest for authors, editors and reviewers?
- Can you tell what formats your paper will be available in? (e.g. HTML, XML, PDF)
- Does the journal provide any information about [metrics of usage or citations](#)?

IS THE PUBLISHER A CURRENT MEMBER OF A RECOGNIZED INDUSTRY INITIATIVE?

- Are they a [current member](#) of the [Committee on Publication Ethics \(COPE\)](#) and follow its [guidelines](#)?
- If the journal is open access, is it listed in the [Directory of Open Access Journals \(DOAJ\)](#)?
- If the publisher offers an open access option, is it a [current member](#) of the [Open Access Scholarly Publishers' Association \(OASPA\)](#)?

RESIDENT RESEARCH PROJECT ROADMAP





REFERENCES

- Abramson, E. L., Paul, C. R., Petershak, J., Serwint, J., Fischel, J. E., Rocha, M., Treitz, M., McPhillips H., Lockspeiser, T., Hicks P., Tewksbury L., Vasquez, M., Tancredi D. J., Li, S-T. T. (2018). **Conducting Quantitative Medical Education Research: From Design to Dissemination.** Academic Pediatrics 18(2):129-139. doi: 10.1016/j.acap.2017.10.008.
- Baer, A., Bechar, N., Cohen, G., & Devine, S. (2010). **Basic steps to building a research program.** Journal of oncology practice, 6(1), 45.
- Browning, B. A. (2016). **Grant Writing for Dummies.** 6th Edition. John Wiley & Sons, Inc.
- Bragge, P. (2010) **Asking good clinical research questions and choosing the right study design.** Injury Volume 41, Supplement 1, Pages S3-S6. doi:10.1016/j.injury.2010.04.016.
- Brownson, R. C., Colditz, G. A., Dobbins, M., Emmons, K. M., Kerner, J. F., Padek, M., ... & Stange, K. C. (2015). **Concocting that magic elixir: successful grant application writing in dissemination and implementation research.** Clinical and translational science, 8(6), 710-716. doi: 10.1111/cts.12356.
- Burrow-Sánchez, J. J., Martin, J. L., & Imel, Z. E. (2016). **Applying for Grant Funding as a Counseling Psychologist.** The Counseling Psychologist, 44(4), 479-524. doi:10.1177/0011000015626272.
- Clarke, C. A. (2009). **StoryTelling for GrantSeekers: A Guide to Creative Nonprofit Fundraising.** 2nd Editor. Jossey-Bass. San Francisco, CA.
- Colwell, J. C., Bliss, D. Z., Engberg, S., & Moore, K. N. (2005). **Preparing a Grant Proposal—Part 5: Organization and Revision.** Journal of Wound Ostomy & Continence Nursing, 32(5), 291-293. doi: 10.1097/00152192-200509000-00003.
- Cuschieri, S., Schembri-Wismayer, P., & Grech, V. (2018). **WASP (Write a Scientific Paper): Writing a Research Grant – 2, Drafting the Proposal.** Early Human Development, 127, 109-111. doi:10.1016/j.earlhumdev.2018.07.014.
- Detsky, M. E. & and Detsky, A. S. (2007) **Encouraging medical students to do research and write papers.** CMAJ 176 (12) 1719-1721; doi: <https://doi.org/10.1503/cmaj.061628>.
- Devine, E. B. (2009). **The art of obtaining grants.** American Journal of Health-System Pharmacy, 66(6), 580-587. doi:10.2146/ajhp070320.

- Friedland, A. J. (2009). **Writing Successful Science Proposals.** Second Edition. Yale University Press.
- Gelling, L., Engward, H. (2015). **Planning a research project.** Nursing Standard (2014); London Vol. 29, Iss. 28, 44. doi:10.7748/ns.29.28.44.e8834.
- Gemayel, R., & Martin, S. J. (2017). **Writing a successful fellowship or grant application.** The FEBS Journal, 284(22), 3771-3777. doi:10.1111/febs.14318.
- Gholipour, A., Lee, E. Y., & Warfield, S. K. (2014). **The anatomy and art of writing a successful grant application: a practical step-by-step approach.** Pediatric radiology, 44(12), 1512-1517.
- Gotley, D. C. (2000). **Grantsmanship: Achieving success in research funding.** ANZ Journal of Surgery, 70(4), 297-301. doi:10.1046/j.1440-1622.2000.01815.x.
- Higdon, J., & Topp, R. (2004). **How to Develop a Budget for a Research Proposal.** Western Journal of Nursing Research, 26(8), 922-929. doi:10.1177/0193945904269291.
- Hippel, T. V., & Hippel, C. V. (2015). **To Apply or Not to Apply: A Survey Analysis of Grant Writing Costs and Benefits.** Plos One, 10(3). doi:10.1371/journal.pone.0118494.
- Inouye, S. K., & Fiellin, D. A. (2005). **An Evidence-Based Guide to Writing Grant Proposals for Clinical Research.** Annals of Internal Medicine, 142(4), 274. doi:10.7326/0003-4819-142-4-200502150-00009.
- Kallet, R. H. (2020). **Developing a research program within a respiratory care department.** Respiratory Care, 65(3), 388-399.
- Karsh, E. & Fox A. S. (2019). **The Only Grant-Writing Book You'll Ever Need.** Hatchette Book Group, Inc.
- Kendall, J. M. (2003). **Designing a research project: randomised controlled trials and their principles.** Emergency Medicine Journal 20: 164-168. doi: 10.1136/emj.20.2.164.
- Knafl, K. A., & Deatrick, J. A. (2005). **Top 10 tips for successful qualitative grantsmanship.** Research in Nursing & Health, 28(6), 441-443. doi:10.1002/nur.20099.
- Lane, S. (2018). **A good study starts with a clearly defined question: Research question 1 of 2: how to pose a good research question.** International Journal of Obstetrics and Gynaecology 1057. doi: 10.1111/1471-0528.15196.
- Lee, Y. (2016). **Tactics for Seeking and Obtaining Funding in Academia.** Family and Consumer Sciences Research Journal, 45(1), 12-16. doi:10.1111/fcsr.12177.

- Liu, J. C. (2016). **Grant-Writing Pearls and Pitfalls: Maximizing Funding Opportunities.** Doi:10.1177/0194599815620174Lusk, S. L. (2004).
- Luckett, S. Jr., Ramsey C; Prorock-Ernest A., Ornato J. P., Elizabeth Ripley E. (2011). **Getting Started with Research TIPS FOR SUCCESS.** Journal of Emergency Medical Services 36(10): 56–61. doi: 10.1016/S0197-2510(11)70261-3.
- Lusk, S. L. (2004). **Developing an Outstanding Grant Application.** Western Journal of Nursing Research, 26(3), 367-373. doi: 10.1177/0193945903261843.
- Macfarlane, M. D., Steve Kisely, S., Loi, S., Macfarlane, S., Merry, S., Parker, S., Power, B., Siskind D., Smith, G., Looi, J. C. (2015). **Getting started in research: designing and preparing to conduct a research study.** Australasian Psychiatry. Vol 23(1) 12-15. doi: 10.1177/1039856214562075.
- Mattick, K., Johnston, J., de la Croix, A. (2018). **How to...write a good research question.** The Clinical Teacher. 15(2): 104-108. doi: 10.1111/tct.12776.
- Mbuagbaw, L., Morfaw, F., Kunda, J. E. L., Mukonzo, J. K., Kastner, J., Zhang, S., ... & Thabane, L. (2013). **Tips for charting the course of a successful health research career.** Journal of Multidisciplinary Healthcare, 6, 163. doi: 10.2147/JMDH.S44738.
- Monte, A. A., & Libby, A. M. (2018). **Introduction to the Specific Aims Page of a Grant Proposal.** Academic Emergency Medicine, 25(9), 1042-1047. doi:10.1111/acem.13419.
- Mosier, K. E. (2022). **Deconstructing the Art of Grantsmanship: The Roles of the Storyteller, Grant Writer, Typesetter, Proofreader, Accountant and Reviewer.** Journal of Research Administration, 53(1), 93-121.
- Mumba, M. N., & Andrabi, M. (2022). **Building and sustaining a robust program of research as an early career scientist.** Research in Nursing & Health, 45(2), 149-150.
- O'Neal-McElrath, T. (2013). **Winning Grants Step by Step.** 4th Edition. Jossey-Bass.
- Patil, S. G. (2019). **How to plan and write a budget for research grant proposal?.** Journal of Ayurveda and Integrative Medicine, 10(2), 139-142. doi:10.1016/j.jaim.2017.08.005.
- Payne, M. A. (2010). **Grant Writing DeMYSTiFied.** The McGraw-Hill Companies, Inc.
- Pequegnat, W. (2010). **Grantsmanship: Necessary but Not Sufficient Strategies for Success. How to Write a Successful Research Grant Application.** In W. Pequegnat et al. (eds.), How to Write a Successful Research

Grant Application: A Guide for Social and Behavioral Scientists. doi: 10.1007/978-1-4419-1454-5.

- Robbins, V. (2010) **101 Tips for Aspiring Grant Writers.** Creative Resources & Research.
- Roberts, J. A., & Kaack, M. B. (2000). **Grantsmanship.** The Journal of Urology, 1544-1548. doi:10.1097/00005392-200005000-00048 Telford, K., Marlow, N. (2004). **Planning a research project.** Current Paediatrics 14(6):475–481. doi: 10.1016/j.cupe.2004.07.011.
- Sandler, R.S. (2002). **Writing Clinical Grant Applications.** Inflammatory Bowel Diseases, 8(3): 196-200.
- Sandler, R. S., Lewis, J. D., Robuck, P. R., & Sands, B. E. (2005). **Funding and grantsmanship.** Inflammatory bowel diseases, 11(suppl_1), S34-S37. doi:10.1097/01.mib.0000184847.54063.fe.
- Sauer, R. M., & Gabbi, C. (2018). **Grantsmanship: What? Who? How?** European Journal of Internal Medicine, 57, 22-24. doi:10.1016/j.ejim.2018.10.006.
- Schembri-Wismayer, P., Cuschieri, S., & Grech, V. (2018). **WASP (Write a Scientific Paper): Writing a Research Grant – 1, Applying for Funding.** Early Human Development, 127, 106-108. doi:10.1016/j.earlhumdev.2018.07.013.
- Schepers, J. S., Sadler, E., & Raun, W. R. (2000). **Grantsmanship Hints.** Agronomy Journal, 92(1), 1. doi:10.2134/agronj2000.9211.
- Scoglio, D., & Fichera, A. (2014). **Establishing a successful clinical research program.** Clinics in colon and rectal surgery, 27(02), 065-070.
- Smith, N. & Works, E. (2012). **The Complete Book of Grant Writing.** Sourcebooks, Inc.
- Streiner, D. L. (1996). **“While You're Up, Get Me a Grant”: A Guide to Grant Writing.** The Canadian Journal of Psychiatry, 41(3), 137-143. doi:10.1177/070674379604100302.
- Walters, M. W. (2009). **Write an effective funding application: A guide for researchers and scholars.** Baltimore: Johns Hopkins University Press.
- Wescott, L., & Laskofski, M. (2011). **Grant Writing Tips for Translational Research.** Methods in Molecular Biology Molecular Profiling, 379-389. doi:10.1007/978-1-60327-216-2_25.
- Wisdom, J. P., Riley, H., & Myers, N. (2015). **Recommendations for Writing Successful Grant Proposals.** Academic Medicine, 90(12), 1720-1725. doi:10.1097/acm.0000000000000811.



UNIVERSITY OF
SASKATCHEWAN



Saskatchewan
Health Authority

<https://medicine.usask.ca/documents/surgery/SurgeryResearchHandbook.pdf>